# Redesigning Kansas Schools for the 21st Century



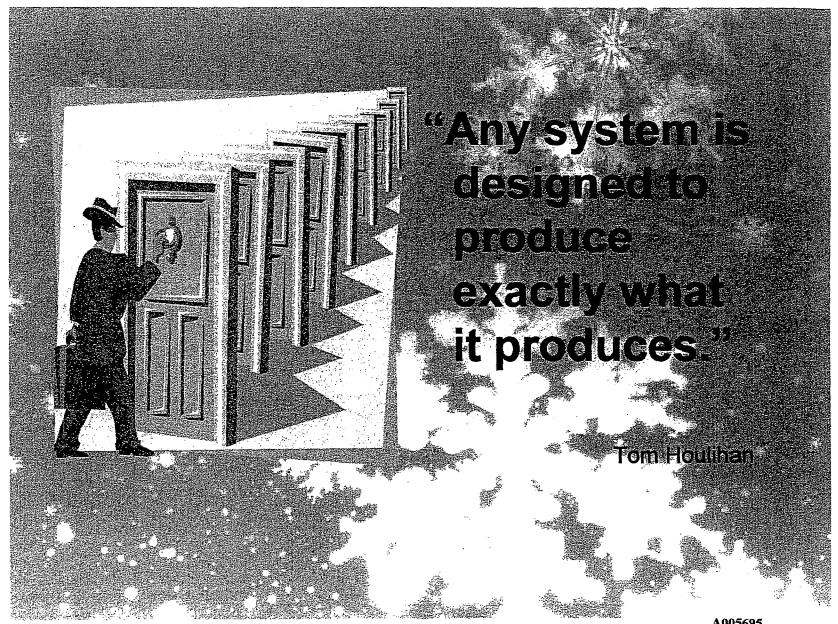
A005694

**PLAINTIFFS'** 

EX. 89

990115

JUD009921



## What has been the major change of mission for the educational system?

Moving from a mission of providing educational opportunity for all

TO

A mission of ensuring learning for all of essential knowledge and skills

## So what have we done over the past decade to accommodate this change?

- Moved to a performance based accreditation system
- Moved to a performance based licensure system
- Utilized a standards based system to guide our performance systems

## What were the three strategic goals established by the State Board in 2001 and reaffirmed in 2003?

- To increase academic achievement for all students
- To recruit, prepare, and retain highly qualified teachers and leaders
- To redesign the system to accommodate a mission of learning for all

## What are the premises upon which No Child Left Behind was based?

- All children can and should achieve to high standards
- All teachers must be highly qualified
- All schools must be held to the same accountability requirements
- Parents must be able to make informed choices

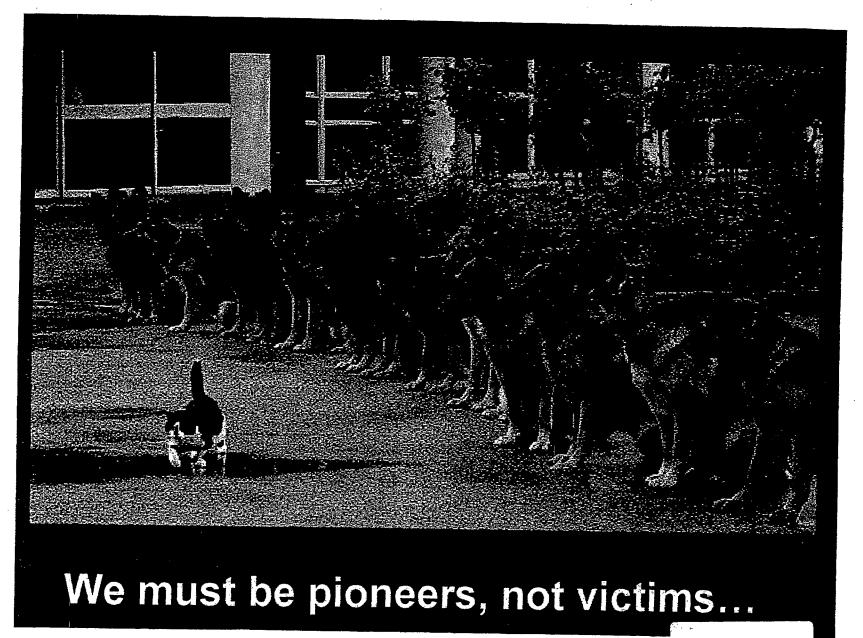
## What are some changes that we are likely to see in education in the 21st century?

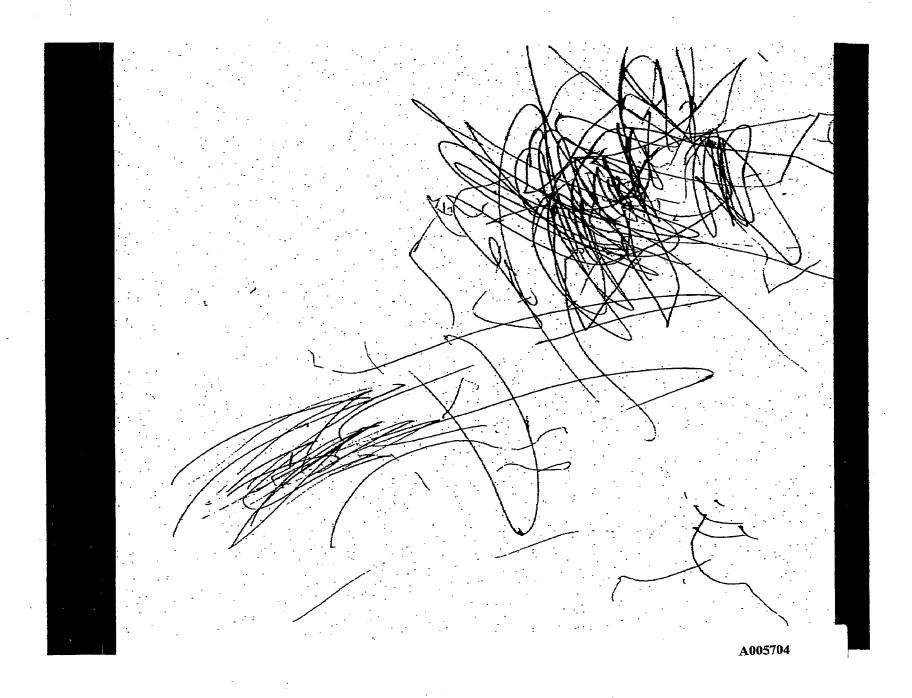
- Increased choice
- Greater client focus
- Less emphasis on seat time more emphasis on learning
- Increased emphasis in practice on diagnosis and intervention
- Programmatic emphasis on prevention

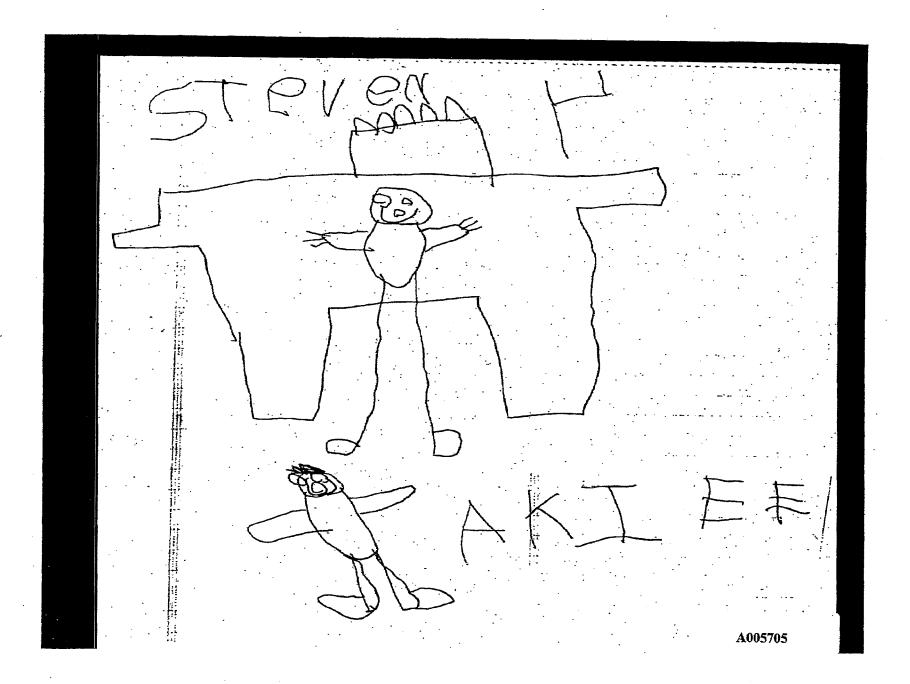
## What are some changes that we are likely to see in education in the 21st century?

- Use of technology as a cornerstone for learning, data management, and communication
- Greater clinical preparation for faculty
- Greater emphasis in leadership preparation on teaching and learning
- Learning for and throughout life

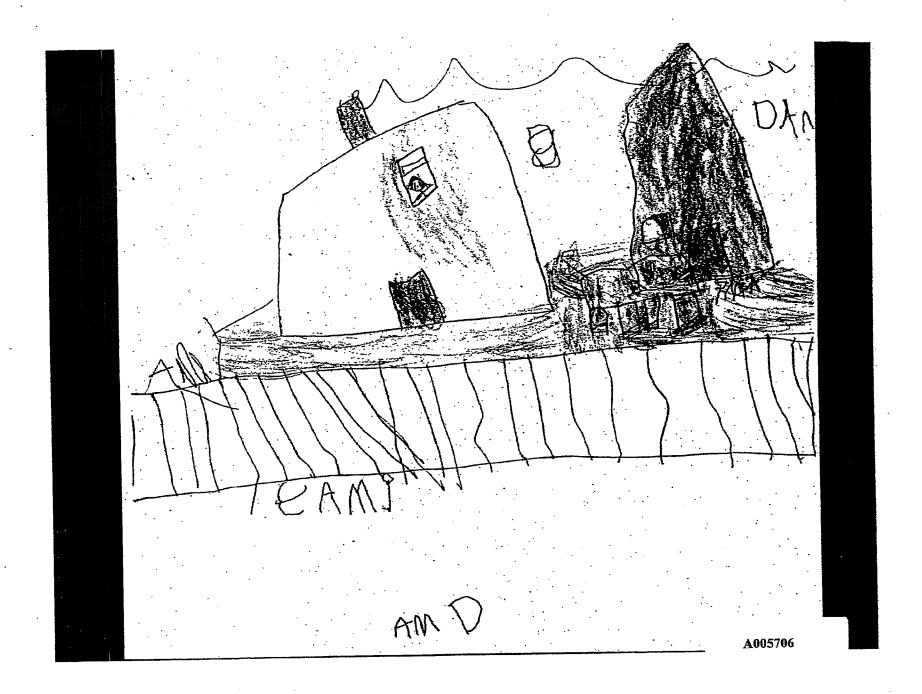
So what did the State Board learn in its study of what is needed to redesign schools to better ensure learning for all?



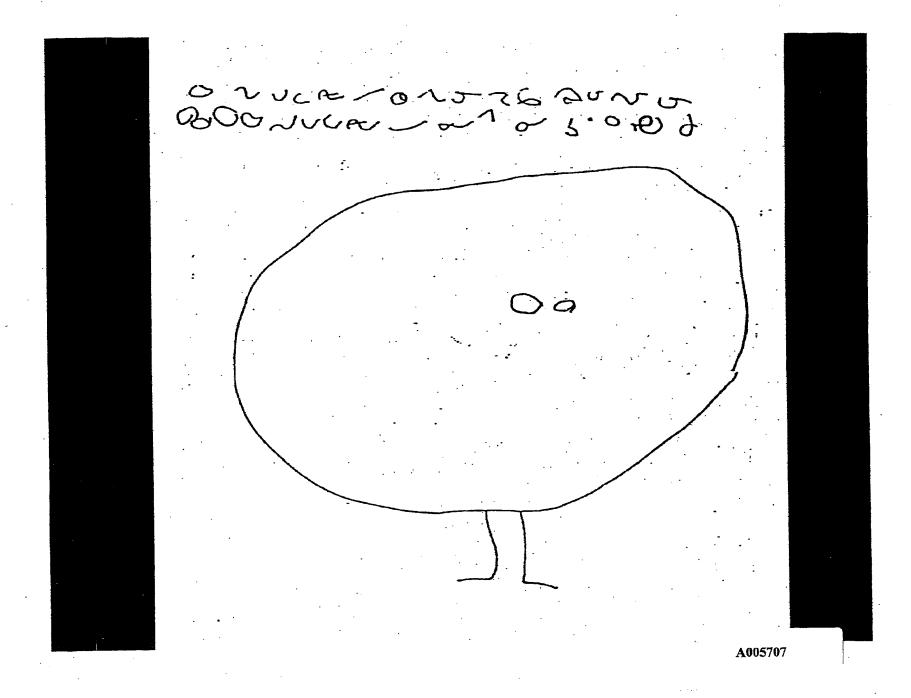




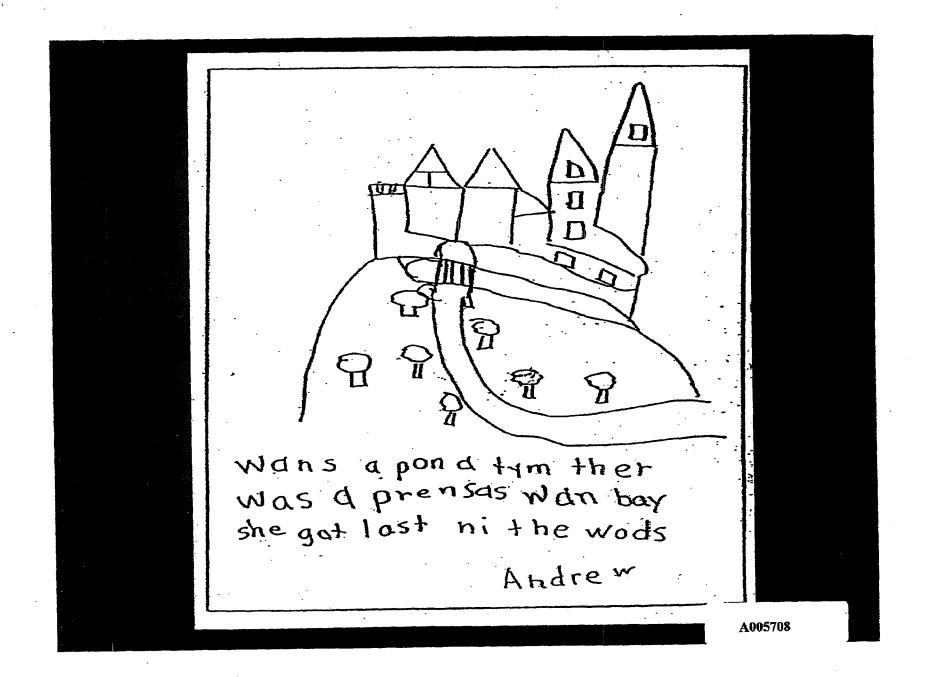
990115



990115



990115



Dear Dad and Mom
I'am learning about conpond
sentenses, and I have \$
4.65, and I realy like you
gies a lot. Dad I hope you
will beavohll to come home
soon. Mom I hope
teaball will start son, and I
love you.

Alek

## You must be the change you wish to see in the world."

Mahatma Mohandes Gandhi

"As one visits communities, one is gradually struck by how similar the structure and articulated purpose of the American high school are...

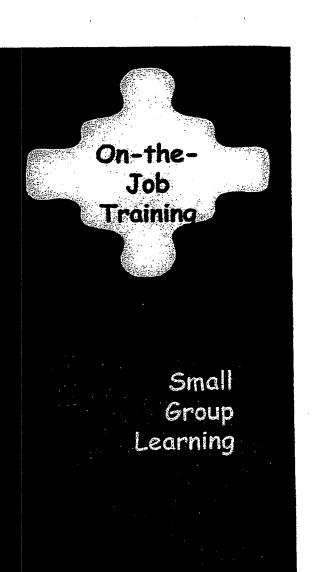
the old factory model of thinking needs to be left behind..."

Sizer

## Schools in the 1800s

Generalist Teachers

Multiage Groups



## Schools in the 1900s

Specialist Teachers Carnegie Units

> Lecture Style Teaching

> > ..

A005713

Age-Based Grade Levels



## Philip Schlechty, Shaking Up the Schoolhouse

"If the schools of America are to survive and thrive, American educators must be prepared to do things that have never been done, under conditions that have no precedents in our history."

### Prepared for Work

#### In 1900:

■ About 50% of young men left school at 8th grade and farmed

#### In 1950:

- 20% of jobs were professional
- 20% were skilled
- 60% were unskilled
- 31% were factory jobs

#### In 2000:

 About 2% now work on farms yet they feed the nation

#### In 2000:

- 20% of jobs are professional
- 60% are skilled
- 20% are unskilled
- 18% are factory jobs

### Prepared for Life

- The nation's economic health is increasingly linked to citizen education.
- The higher ability of citizens to acquire, comprehend, and critically analyze public policies, the more valuable their input.
- Just over 38 percent of citizens with less than a high school degree voted in the November 11, 1996 election as compared to 74 percent of baccalaureate holders.

### Prepared to Achieve

In a Public Agenda poll:

- ■Only 32 percent of employers and 39 percent of college professors said high school graduates have the skills needed to succeed in the work world/college
- Only 31 percent of employers and 16 percent of professors rated their basic math skills as excellent or good

Public Agenda, 1999

## Prepared for Learning in A New Age



- About half of our students, perhaps two-thirds, flourish
- The other one-third to one-half of our students flounder
- The key difference between the two groups is the level and quality of education available to them

## What Students Really Want to Know

- How to live on chocolate alone
- How to keep food out of braces
- How to look older
- How to get a rock group that has never been out of the garage onto MTV

"The best way to predict the future is to create it."

Unknown

#### 99.9% or 100%?

Andrew Carnegie once said:

"The average person puts only 25% of his energy and ability into his work.

The world takes it hat off to those who put in more than 50%...

And stands on its head for those few and far between who devote 100%."

### 99.9% or 100%?

- 2 million documents would be lost by the IRS each year
- ■12 babies would be given to the wrong parents each day
- ■22,000 checks would be deducted from the wrong bank account each hour
- ■1,314 phone calls would be misplaced every minute

#### State Board Goals

- Help all students meet or exceed academic standards
- Recruit, prepare, support and retain a competent, caring and qualified teacher for every classroom and leader for every school
- Redesign Kansas schools and learning environments for a new century

### State Board Goals

- Help all students meet or exceed academic standards
- Recruit, prepare, support and retain a competent, caring and qualified teacher for every classroom and leader for every school
- Redesign Kansas schools and learning environments for a new century

"Life affords no greater responsibility, no greater privilege, than the raising of the next generation."

#### State Board Process

- Reviewed the history of Kansas education
- Provided a literature review including actions for the future
- Heard from expert presenters on school initiatives
- Held 15 forums to engage the public in a dialogue
- Developed core principles for school redesign

### **Core Principles**

- Challenging standards
- Appropriate instruction
- Flexible system
- Data and researchbased decision making
- Professional development
- Parents engaged
- Community involvement

## All students in Kansas must be held to essential and challenging learning standards as defined by the State Board.

- Ensure students' success at the next level of learning
- ■Include a knowledge base leading to conceptual understanding
- Ensure students have the prerequisite skills before proceeding to the next level of learning

#### Discouraged?

As Jack Canfield was driving home from work one day, he stopped to watch a local Little League game. As he sat down on a bench, he asked one of the boys what the score was.

"We're behind 14 to nothing," the boy answered with a smile.

#### WYEIWYG

What You Expect S What You G et

#### High Schools as Sorting Machines

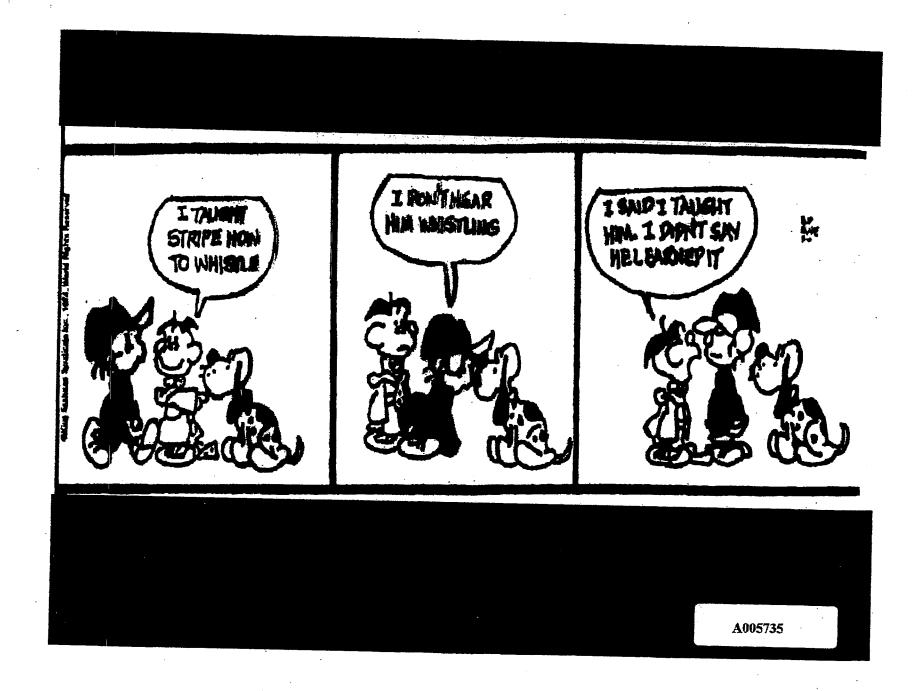
"Black, Hispanic and low-income children are most intensely affected by low educational standards. They are disproportionately placed in non-college preparatory and vocational coursework..."

President's Commission on Educational Excellence for Hispanic Americans, 2000

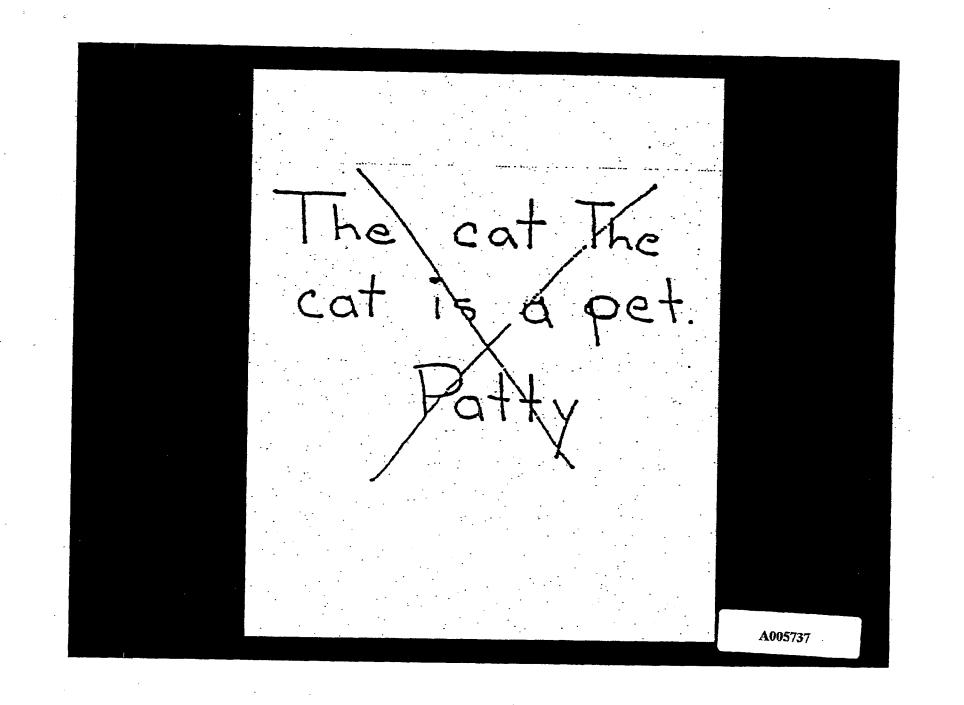
- Hold high expectations for all
- Offer extended learning opportunities
- Eliminate low-level courses
- Eliminate labels for students
- Reduce pull-out programs
- Honor students cultures
- Establish clear performance standards
- Develop essential skills

## All students must be provided appropriate instruction to successfully learn the essential standards.

- ■Provide the help needed by each student
- Offer a variety of instructional delivery systems
- Actively engage students in applying learning
- ■Use technology as an instructional and learning tool



Curriculum should "revolve around the belief that children learn most readily when they are actively and directly involved in experiences that are meaningful for them. Therefore, the teacher's role is that of facilitator of students' self-directed learning rather than a dispenser of information..."



Whimpaton the wa a If It qrl hos nm ws Jan n Jan Ws aboutte Kappeth buds gover am so bold that I am gnd of n the wind to Fin sum graden in spaz to coty mi arter Soec Jan Ad u str stem nd when hi n avi Ef 4 wt to ne mer abt Jans authors red the nect cpt in mi bk. P8++7

\_\_\_

- Offer rigorous and non-repetitive curriculum
- Emphasize understanding of concepts
- Stress the application of what's learned
- Use varied, engaging and challenging instructional strategies
- Offer accelerated classes
- Use independent studies, seminars, and learning labs
- Offer career-focused, technical-based or experiential programs

### The system must be flexible and adaptable to meet the learning needs of each student.

- Provide the time each student needs to learn
- ■Ensure funding mechanisms allow for flexibility in service delivery
- Use an instructional management system that monitors student progress regularly

#### First Day of School

A boy of 5, on his first day of school, asked his teacher, "When am I going to learn to read?"

"Don't say you don't have enough time. You have exactly the same number of hours each day that were given to:

Pasteur, Michaelangelo, Mother Teresa, Helen Keller, Leonardo Da Vinci, Thomas Jefferson, and Albert Einstein."

H. Jackson Brown, Jr..

- Move away from grade levels
- Allow students to progress at their own pace
- Open schools at variable times
- Base graduation on academic attainment
- Offer longer and varied blocks of instructional time
- Provide transitional years of schooling
- Use summer school as an option
- Give credit based on learning (not seat time)

### Curricular and instructional decisions and corresponding policies must be based on standards, data and research.

- Study and use data about student learning to make decisions
- Conduct and use research to guide practice
- Tie student assessment to learning and instruction
- ■Evaluate staff and school, in part, on student learning

#### Patience

The bamboo seed is a nut, enclosed by a very hard skin. You plant it the first year, and add fertilizer and water. Nothing happens. You water and fertilize it for the second year, the third year, and the fourth year, and nothing happens. But when the fifth year arrives, the bamboo grows 90 feet in six weeks.

#### Standards, Data & Research

"Yea, though I walk through the valley of criticism I will have no fear.

For I have the best data in the valley."

- Ensure assessments of academic progress are valid
- Emphasize depth over breadth of coverage
- Use multiple assessments that guarantee meeting performance standards
- Engage students in evaluating teachers and instruction
- Engage staff in assessing the principal and administrative team
- Tie incentives and consequences to standards

# Professional growth and development that increases the capacity of those who work in the system to help all children learn well must be ongoing and continuous.

- Schedule time for teachers to plan together regarding student progress
- Provide sufficient opportunities for professional development
- Ensure higher education institutions link research to practice
- Ensure both prospective and practicing educators are provided deep content knowledge, pedagogy, and clinical experiences
- Prepare leaders with a focus on learning
- Measure professional development based on student progress

"We must rewrite the plots of the staff development stories we now know."

#### New Plots in Staff Development

- The Emperor's New Clothes
- The Doubting Thomas
- HE--, No! We won't go!
- The One Trick Pony
- The Prophet
- The New Kid on the Block
- The Miracle

- Provide multiple opportunities for engaging in professional development
- Ensure opportunities are provided to work with colleagues
- Allow ample time to collaborate on rigorous curriculum and effective instruction
- Ensure time is available to discuss student work

#### Schools must actively engage parents in the education of their children.

- Ensure parents play an integral role in their child's learning
- ■Report student progress clearly and regularly to parents
- ■Ensure communication between home and school is meaningful
- ■Ensure parents are welcomed and their assistance is sought
- Ensure parents as viewed as full partners

#### Parents as Partners

"WARNING...ALL VISITORS MUST REPORT TO THE OFFICE...Violators are subject to a \$500 fine or six months in jail or both."

"Welcome.
We are glad
you have
come to
visit. Please
report to the
office."

#### Dear Parents,

person.

I'm writing to ask you to help me become a partner with you in your child's education. I would have your child for a short time in this trip through life and I want to make a contribution that lasts a lifetime.

I know my teaching must begin with making your child feel at home in my classroom, and with helping all the children come together into a learning community made up of particular, unique individuals, each with his or her own learning style and interests and history and hopes. Would you help me teach well by taking a quiet moment to write me about your child? What is your child like? What are the things you, as a parent, know that would be important for me to know? What are your child's interest I want to know how your child thinks and play and how you see your child as a learner and a

Respectfully yours, Carol Pollock Rose Weinstein

- View parents as their child's first and most influential teacher
- Know that what parents do to help their children learn is more important to academic success than how well-off the family is
- Inform parents that conversation is important; children learn to read, reason and understand better if parents read, talk and listen to their children

The community, through the local board of education, must be involved in establishing the expectations and determining the structure of the system and receive regular reports on its progress.

- ■Use community resources to strengthen schools
- ■Engage the local community in decisions on learning and the system
- ■Report annually to the local community on the progress of the system
- Actively recruit members of the community to assist in helping all students learn

#### The Brooklyn Bridge

The Brooklyn Bridge was inspired by a creative engineer named John Roebling...Roebling convinced his son, Washington, that the bridge could be built. The two of them planned how the obstacles could be overcome...

- Provide annual reports to parents
- Use external reviewers to evaluate schools
- Develop small learning communities
- Foster stable, close and respectful relationships
- Revitalize apprenticeships
- Use the community as the classroom

#### "You must do the thing you think you cannot do."

Eleanor Roosevelt